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Office of Central Intelligence

29 March 1974

TO: All NIOs

Attached is a copy of the President's 22 March letter to the DCI, which I discussed at our 29 March meeting. Also appended is a copy of the President's 5 November 1971 letter on "Organization and Management of the US Foreign Intelligence Community." These are two key documents that I suggest all of you keep available for reference and periodic re-reading.



George A. Carver, Jr.
D/DCI/NIO

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THE WHITE HOUSE
WASHINGTON

NO # 609-74

March 22, 1974

Dear Bill:

The management program that we launched a year ago is off to an encouraging start. I am anxious now for the entire Federal Government to press toward meeting the goals for fiscal year 1974 and to determine a new set of objectives for fiscal year 1975.

It is particularly important that during the remainder of this fiscal year you continue to strengthen your role as leader of the intelligence community. You have made considerable progress during the last six months in strengthening your personal staff, in redirecting intelligence production to be more sensitive to consumer needs, and in restructuring intelligence organizations and processes. Your success in achieving these objectives should have a lasting impact on the responsiveness and quality of our intelligence activities.

Looking ahead, I would appreciate it if you would send me your recommendations for fiscal year 1975 by early June.

I recognize that, in many instances, the objectives will be a further refinement and elaboration of the long-term goals I enunciated for the intelligence community in 1971.

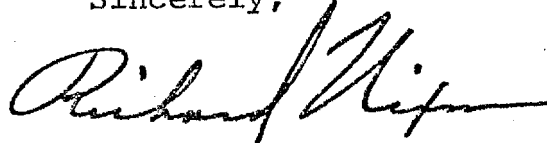
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It will be critical during the coming fiscal year to solidify and reinforce the groundwork laid by the successful accomplishment of your fiscal year 1974 goals. I am particularly concerned that the link between substantive intelligence needs and intelligence resources be clearly understood and evaluated. You should also continue your efforts to advise me of the needs of the intelligence community by submitting through OMB an annual consolidated intelligence program budget including tactical intelligence. I also hope that you will consider ways to ensure that all intelligence, regardless of the level at which it is collected or used, is properly integrated to produce the best possible results.

Managing toward specific goals is a rather new concept for many people within the Federal Government, but I think it can be a highly effective tool for improving our services to the American people, and I want to thank you for your continuing efforts to carry it forward.

With warmest personal regards,

Sincerely,

A handwritten signature in dark ink, appearing to read "Richard Nixon", with a stylized, flowing script.

The Honorable William E. Colby
Director of Central Intelligence
Washington, D.C. 20505

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